

BUDGET STATUS & OUTLOOK

FISCAL YEAR 2017-18

(REVISED 12/5/16)

BRIAN JERSKY, PROVOST & SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS
MARY STEPHENS, VICE PRESIDENT FOR ADMINISTRATION & FINANCE



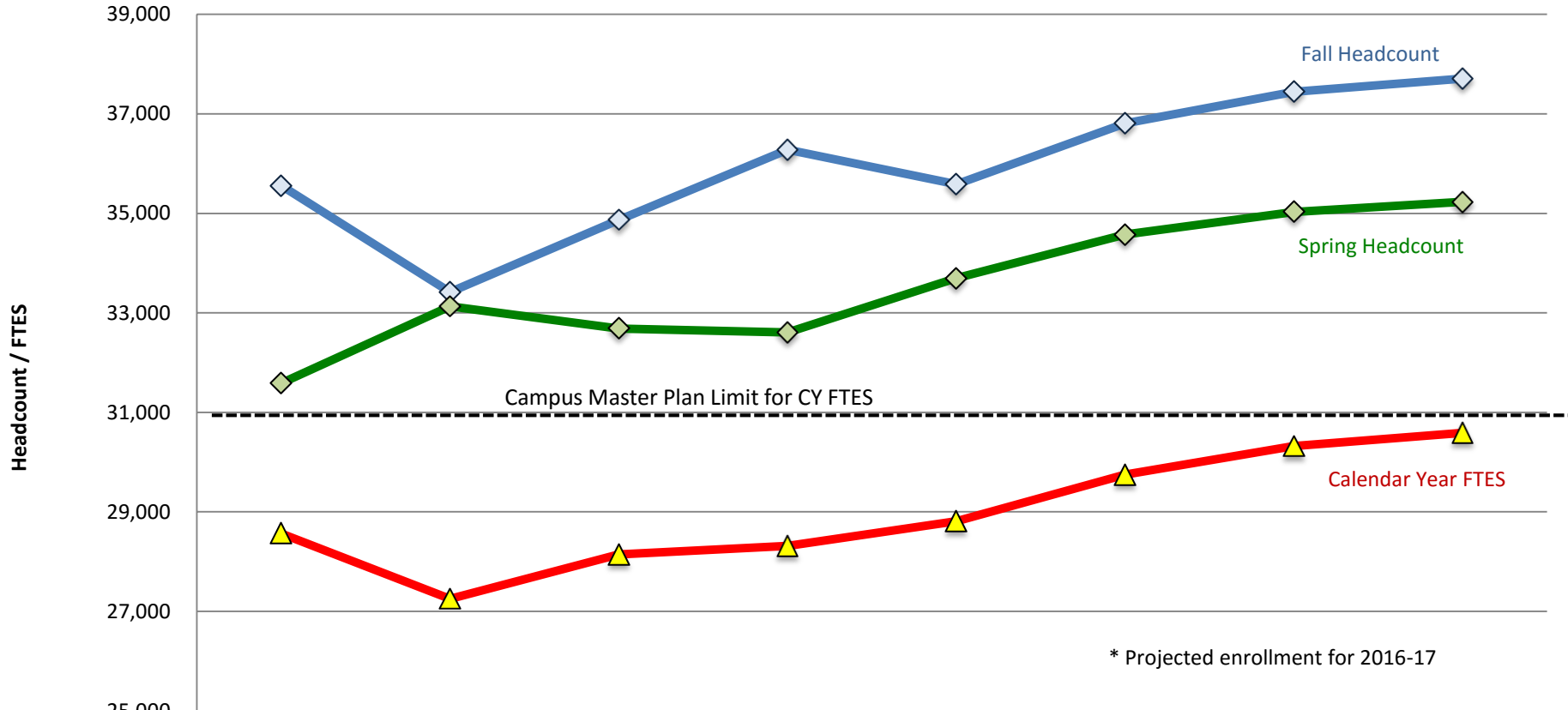
GENERAL OUTLOOK

OVER THE PAST 4 YEARS

- FTES HAVE INCREASED BY ABOUT 2% TO 3% EACH YEAR.
- GENERAL FUNDS HAVE INCREASED TO FULLY COMPENSATE FOR ENROLLMENT GROWTH ONLY; GENERAL FUND INCREASES HAVE ONLY COVERED PARTIAL COSTS OF COMPENSATION INCREASES, RETIREMENT COSTS AND HEALTH CARE COSTS.
- TUITION FEES HAVE BEEN FROZEN SINCE 2012.
- CONSECUTIVE COMPENSATION INCREASES HAVE TAKEN EFFECT SINCE JULY 2013, INCLUDING AN ADDITIONAL INCREASE EFFECTIVE JULY 2016.
- BUDGET OUTLOOK FOR 2017-18 IS POTENTIALLY CHALLENGING.



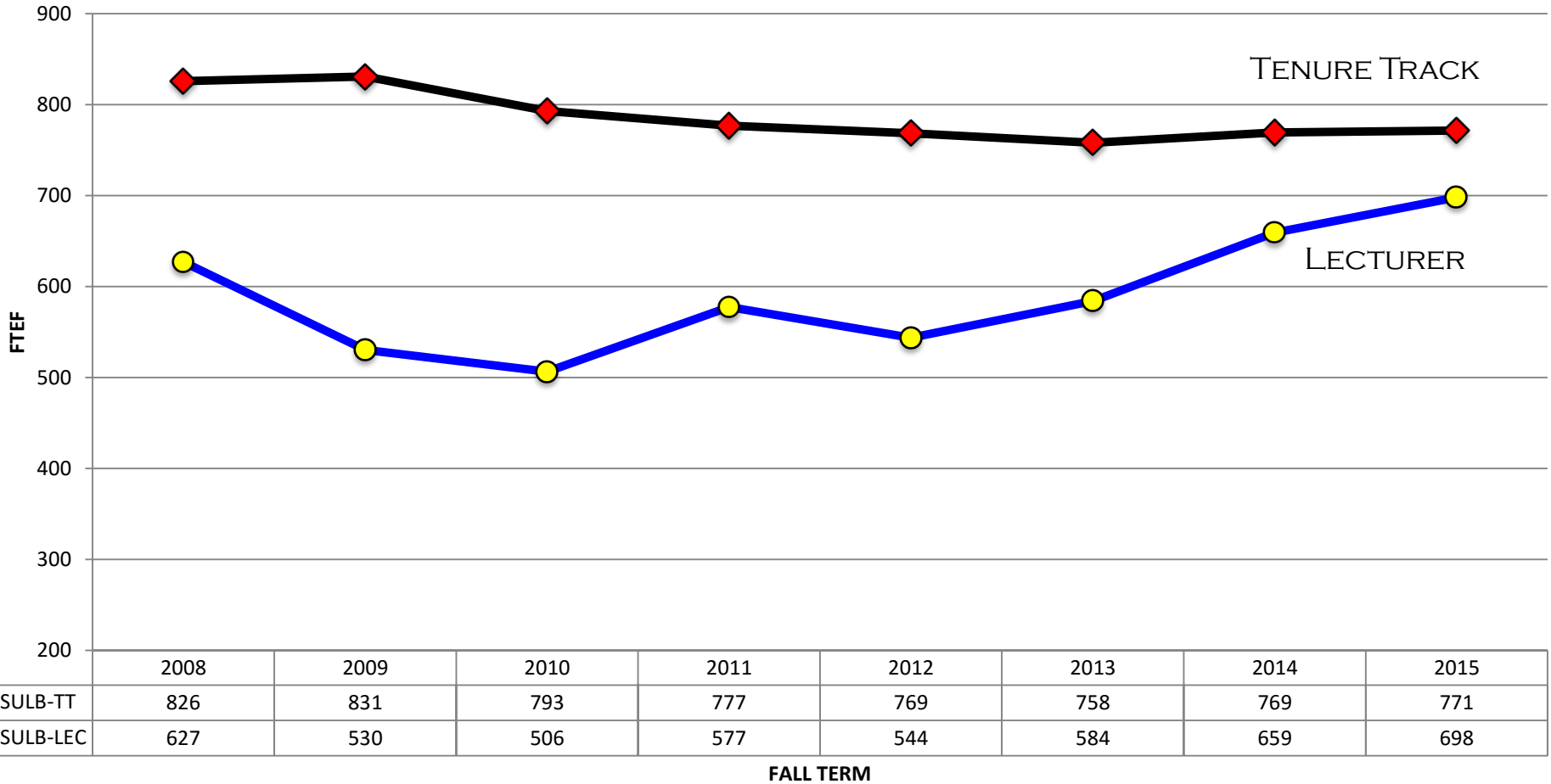
ENROLLMENT HEADCOUNT AND FULL-TIME EQUIVALENT STUDENT (FTES) TREND



* Projected enrollment for 2016-17

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17*
◆ Fall Headcount	35,557	33,416	34,869	36,279	35,586	36,809	37,446	37,711
◆ Spring Headcount	31,586	33,132	32,686	32,606	33,699	34,575	35,030	35,230
▲ CY FTES	28,565	27,252	28,147	28,315	28,810	29,749	30,322	30,586

INSTRUCTIONAL FULL-TIME EQUIVALENT FACULTY (FTEF)



REVENUE

TOTAL UNIVERSITY REVENUE \$592.1 M (2014-15 AUDITED)

GENERAL FUND	\$381.3	64.4%
RESEARCH FOUNDATION	\$40.9	6.9%
CONTINUING EDUCATION	\$33.0	5.6%
49ER SHOPS	\$32.0	5.4%
MANDATORY STUDENT FEES	\$31.7	5.4%
HOUSING	\$22.2	3.7%
49ER FOUNDATION	\$13.8	2.3%
PARKING	\$10.3	1.7%
ALL OTHER	\$26.9	4.5%



GENERAL FUND BUDGET BY UNIT

GENERAL FUND BUDGET \$381.3M (64.4% OF ALL REVENUE)

DIV. OF ACADEMIC AFFAIRS*	\$205.9	54.0%
DIV. OF ADMIN & FINANCE*	\$58.1	15.2%
STUDENT AID GRANT	\$55.1	14.4%
DIV. OF STUDENT AFFAIRS*	\$20.1	5.3%
UTILITIES	\$9.9	2.6%
DIV. OF INFORMATION TECHNOLOGY*	\$8.6	2.3%
DIV. OF DEVELOPMENT*	\$7.5	2.0%
ATHLETICS*	\$7.5	2.0%
RISK MANAGEMENT	\$6.9	1.8%
PRESIDENT'S OFFICE*	\$1.7	0.4%

* INCLUDES BENEFITS



GENERAL FUND BUDGET BY CATEGORY

GENERAL FUND BUDGET \$381.3M (64.4% OF ALL REVENUE)

SALARIES AND BENEFITS	\$292.4	76.7%
FINANCIAL AID	\$55.1	14.5%
UTILITIES	\$9.9	2.6%
RISK MANAGEMENT	\$6.9	1.8%
INFORMATION TECHNOLOGY	\$6.3	1.7%
EQUIPMENT, SUPPLIES, OTHER	\$10.7	2.8%



GENERAL FUND DISCRETIONARY DOLLARS

- TOTAL DISCRETIONARY DOLLARS DURING THE PAST TWO YEARS:
 - 2015-16 = \$1.1M
 - 2016-17 = \$1.3M
- THESE DISCRETIONARY DOLLARS WERE ALLOCATED TO MEET ADDITIONAL BASE BUDGET COMPENSATION NEEDS.



COMPENSATION INCREASES

	<u>FACULTY</u>	<u>STAFF W/ "ME-TOO"</u>	<u>STAFF W/O "ME-TOO"</u>	<u>MPP / CONFIDENTIAL</u>
JULY 1, 2015	0%	2%	2%	2%
JUNE 30, 2016	5%	0%	0%	0%
JULY 1, 2016	2%	3%	2%	2%
JUNE 30, 2017	0%	2%*	0%	0%
JULY 1, 2017	3.5%*	--	--	--
TOTAL	10.5%	TBD	TBD	TBD

* THESE REPRESENT RATES ALREADY BARGAINED AND AGREED TO.

-- SUBJECT TO BARGAINING / NOT YET DETERMINED.



COMPENSATION INCREASE FINANCES

	<u>FY2016-17</u>	<u>FY2017-18</u>
PROJECTED ADDITIONAL COSTS OF INCREASE:		
FACULTY	\$ 10,571,257	\$ 5,581,177
STAFF	\$ 2,696,793	\$ 2,016,270
MPP/CONFIDENTIAL	<u>\$ 671,895</u>	\$ 0
CARRYOVER OF 2016-17 COSTS FUNDED W/ ONE-TIME FUNDS		<u>\$ 3,499,003</u>
TOTAL ADDITIONAL COSTS	\$ 13,939,945	\$ 11,096,450
 AVAILABLE FUNDS:		
BASE FUNDED ALLOCATION	\$7,981,000	\$10,097,447 (A)
BASE FUNDING FROM CAMPUS	<u>\$2,459,942</u>	<u>\$ 0</u>
BASE FUNDS AVAILABLE	\$10,440,942	\$10,097,447
ONE-TIME FUNDS FROM CO	\$2,650,000	
ONE-TIME CAMPUS FUNDS	<u>\$849,003</u>	<u>\$</u>
	\$3,499,003	
TOTAL FUNDS AVAILABLE	\$13,939,945	\$10,097,447
UNFUNDED SHORTFALL FOR FISCAL YEAR	\$0.0	\$ (999,003)

(A) PROJECTED COMPENSATION FUNDING BASED ON CSU RECEIVING ONLY GOVERNOR'S MULTI-YEAR FUNDING PLAN AMOUNT.



CHALLENGE

- THERE ARE ONLY THREE OPTIONS TO RESOLVE THE BUDGET SHORTFALL:
 - INCREASE STATE APPROPRIATIONS
 - INCREASE TUITION FEES
 - REDUCE EXPENDITURES
- A TUITION FEE INCREASE IS NOT A DESIRABLE OUTCOME.
- THE CHANCELLOR'S OFFICE HAS NONETHELESS SENT AN ANNOUNCEMENT OF A POSSIBLE FEE INCREASE TO C.S.S.A., AS REQUIRED BY LAW.

